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The Annual Meeting of Shareholders of Industrial Minerals of Canada Limited will be held in the Mayfair Room, King Edward Sheraton Hotel, 37 King

in the forenoon (E.S.T.).

https://archive.org/details/Indu 462 oron 964, on Wednesday, the seventh day of April 1965, at the hour of 11.00 o'clock

	1964 1963 Change
Statement of operations	Sales—dollars \$2,206,273 \$2,000,318 \$205,955
	Operating expense \$1,396,430 \$1,293,733 \$102,697
	Operating profit before write-offs \$ 809,843 \$ 706,585 \$103,258 **—per share \$1.98 \$1.72 \$0.26
	Depreciation & amortization \$ 415,700 \$ 426,127 \$ 10,427
	Provision for taxes \$ 135,000 \$ 21,054 \$113,946
	Net profit \$ 235,476 \$ 278,410 \$ 42,934 —per sales dollar 11¢ 14¢ 3¢*
	**per share 57¢ 68¢ 11¢*
Balance sheet	Current assets \$1,603,962 \$1,506,531 \$ 97,431
	Current liabilities \$ 202,186 \$ 238,498 \$ 36,312
	Current ratio 7.9:1 6.3:1 —
	Working capital \$1,401,776 \$1,268,033 \$133,743
	Long term debt \$ 25,332 \$ 34,052 \$ 8,720
	Equity per share \$8.74 \$7.19 \$1.55
Source & disposition of funds	Cash recovery from operations \$ 651,176 \$ 704,537 \$ 53,36
	**-per share \$1.59 \$1.72 \$0.13
	Dividends \$ 205,000 \$ 164,000 \$ 41,000
	**—per share 50¢ 40¢ 10¢
Miscellaneous	Number of shareholders 1,536 1,606 Number of employees
	including subsidiaries 92 105
	NOTES—

^{**}The issue in December of 410,000 shares doubled the shares outstanding to 820,000. Since the proceeds of the issue were not used in the nepheline syenite operations, these per share calculations are based on 410,000 shares. The corresponding per share figures based on 820,000 shares are:

Operating	pro	fit	bef	ore	wr	ite-	off	-	-	-	-	-	-	-	-	-	99¢
Net profit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	29¢
Cach recov	/on	fro	ากา	on	erat	ion	2	_	_	_	_	_	~	_	-	-	79¢

^{*}Decrease

Industrial Minerals of Canada Limited 1964 Annual Report

Head office

7 King Street East, Toronto 1

Directors

H. J. Fraser - - - Toronto, Ontario

F. Donald Hart - - - Nashville, Tennessee

J. J. Mather - - - Toronto, Ontario

R. C. Mott - - - Toronto, Ontario

W. H. Woods - - - Toronto, Ontario

Officers

H. J. Fraser - - - President

J. J. Mather - - - Executive Vice-President and Managing Director

D. D. Anderson - - - Secretary

J. T. McWhirter - - - Treasurer

Dr. C. J. Koenig - - - Vice-President, Product Development

Sales offices

Canada & Overseas-

7 King Street East, Toronto

Manager-C. M. Woodruff

United States-

American Nepheline Corporation, 4720 Kenny Road, Columbus 21, Ohio

Manager-L. A. Holmes

Subsidiaries

American Nepheline Corporation—wholly owned

Indusmin Limited—wholly owned

Canadian Silica Corporation Limited—92% interest

Transfer agents

Crown Trust Company - - - 302 Bay Street, Toronto, Ontario

Auditors

McColl, Turner & Co. - - Peterborough, Ontario

Solicitors

Roberts, Archibald, Seagram & Cole - - - Toronto, Ontario

Report of the Directors



To the Shareholders:

The year 1964 was one of significant growth for your Company. On September 30th, 82.4% of the issued capital of Canadian Silica Corporation Limited was acquired for \$3,300,267. Subsequent purchases increased your Company's holding to 92% by the year end. This represents a major move in the program of diversification.

Canadian Silica Corporation Limited is Canada's largest producer of high-grade silica, one of the most widely used industrial minerals, finding application in a wide variety of industries including glass, ceramics, construction materials, chemical and others. The production and marketing of silica is compatible in every respect with nepheline syenite and the present interests of your Company. The administrative functions of the two companies have been completely integrated which will result in a considerable reduction in the combined head office, administrative, marketing and other costs. The 1964 Canadian Silica report is included for your information.

To finance the acquisition, a bank loan of \$3,650,000 was arranged, accounting for the interest costs of \$40,104 charged against earnings for the year. Subsequently, \$4,100,000 was raised by the issue and sale of 410,000 shares which doubled the issued capital. These monies repaid the loan and replenished the working capital. The additional shares were sold by an offering made to the shareholders in November expiring December 23, 1964, 1 share at \$10.00 for each share held. The parent Company, Falconbridge Nickel Mines Limited, agreed to purchase all shares for which rights were not exercised.

The lime operation at Coboconk was discontinued in May. The loss on operations amounted to \$19,282. The low prices which prevailed, and the extent to which the potential market was dominated by captive sources, forced us to conclude that sales could not reach a level sufficient for profitable operation.

Sales-	- N	ep	hel	ine	S	ven	ite	;		%
		- 1						1964	1963	Increase
Tons	-	_	_	_	_	_	-	175,814	159,133	10.5
Dollars	-	-	-	-		_	_	2,088,408	1,846,393	13.1

The average selling price per ton was \$11.87. For comparison the average in 1956, the highest in your Company's history, was \$14.15. Continually rising costs, notable among which was the imposition of sales tax, necessitated increasing by 8% in December the price of the ceramic grades.

The tonnage sold in 1964 exceeded that of 1963 by 16,681 tons. The gains by market area were, Canada 3.8%, export 12.7%.

The 1964 tonnage represents an increase of 10,404 tons (6.3%) over the previous high established in 1956.

Fi	in	an	ci	al	R	evi	ew
					-		

EARNINGS	1964	1963_
Profit before un- dernoted charges	\$826,280	\$725,591
Less:		
Depreciation and amortization - 415,7	700 426,127	
Interest on bank		
loans 40,1	O4 —	
Taxes 135,0	000 590,804 21,054	447,181
Net	\$235,476	\$278,410

WORKING CAPITAL

The cash recovery from operations was \$651,176. An additional \$4,100,000 was obtained from the issue of 410,000 common shares.

Working capital at \$1,401,776 is an increase of \$133,743 over that at the end of 1963.

DIVIDENDS

Dividend payments totalled \$205,000 or 50¢ per share on the 410,000 shares outstanding on the date of record. As noted heretofore, an additional 410,000 shares were issued in December.

date declared	shareholders of record	date paid amount
2 April	26 May	25 June 20¢
5 November	24 November	15 December 20¢+10¢

STOCK

Market prices Toronto Stock Exchange. 1964— High \$10% Low \$7% Last recorded sale in December \$9%

Operations Review

PRODUCTION

Ore Reserves						1964	1963
Assured	-	-	-	-	-	6,095,000	5,673,000
Reasonably assured	-	-	-	-	-	639,000	1,090,000
Total	_	-	-	-	~	6,734,000	6,763,000

Sufficient diamond drilling and geological work was completed to maintain the reserve position.

Mining

Tonnage mined - - - 321,742 Waste - - - - - 95,303 — 29.6% Plant feed - - - - 226,439

Milling

Product as a percentage of plant feed, 78.7% (over-all recovery). This figure reflects the recapture of some reject materials as byproduct.

There were two significant changes in the milling operations. A new product, MINEX 7, was added to broaden our product line for the paint industry. The capacity of the primary mill, producing glass grade, was increased by 15%.

EMPLOYEE RELATIONS

An automatic wage increase of 5¢ per hour went into effect on the 12th of October as we entered the last year of a two-year agreement.

EXPENDITURES FOR PROPERTY AND EQUIPMENT

Total expenditures amounted to \$581,313 consisting of \$113,255 at Nephton and \$468,058 at Ste. Scholastique in Quebec.

The Nephton expenditures were comprised of the following: \$67,000 for additions and modifications to milling plant; \$13,000 for service buildings; \$10,000 for laboratory equipment; \$7,000 for improvements to townsite buildings and the remainder for miscellaneous items of shop and office equipment.

Expenditures at Ste. Scholastique were related to exploration work in the years 1963 and 1964 on a silica deposit in the proximity of the Canadian Silica operations and the subsequent acquisition of surface rights. This deposit, of excellent grade, strengthens our position in the silica business, accordingly the 1964 expenditures of \$468,058 (including \$90,044 for exploration) have been deferred; the 1963 expenditures of \$47,610 were charged to operations.

The expenditures authorized for Nephton in 1965 are \$114,700. The major items are \$75,000 for loading equipment in the quarry and \$25,000 for a warehouse at the bagging plant.

PRODUCT DEVELOPMENT

A total of \$71,579 was spent on product application studies and technical service supporting the sales program, and process development. Technical service including both laboratory work at Columbus and in-plant assistance, was particularly heavy in 1964.

Our technical knowledge as to the application of nepheline syenite in paint was greatly enhanced. Nepheline syenite is an excellent extender pigment competing most satisfactorily with the traditional mineral fillers. The addition of MINEX 7 to the product line will assist the development of sales. Acceptance of a new filler is necessarily slow but gains have been achieved.

In 1965 applications in plastics will receive much attention. The early studies justify thorough evaluation.

Exploration

The 1963 report, without being specific, referred to an extensive diamond drilling program. This related to the exploration of the silica deposit at Ste. Scholastique. An excellent deposit was defined, and surface rights purchased. The feasibility study brought us to the point of decision to go into production. At this time the opportunity arose to acquire control of Canadian Silica. This appeared to be the better way to enter the silica market as our investment would be in an established operation. The deposit was retained as a very important addition to the existing operation.

An option referred to in the 1963 report covered a nepheline syenite deposit in the United States which was dropped after extensive exploration and development work. A feasibility study revealed it would be a marginal operation failing to justify the risk involved.

In 1965, a promising whiting prospect in the West Indies will receive intensive investigation. Preliminary sampling and product evaluation have been completed. The determination of the size and uniformity of the available deposits is the next phase.

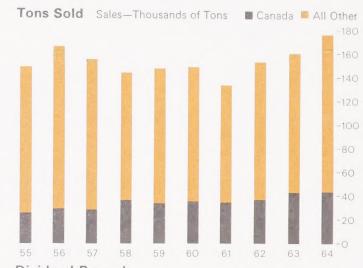
Outlook

The outlook for 1965 is excellent, sales of nepheline syenite will evidence further growth and the silica operation should record the best results for any year in its history.

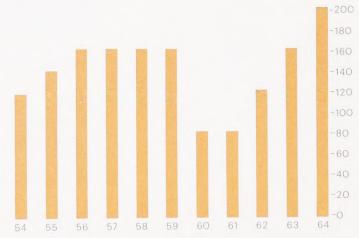
Your Directors congratulate the officers and employees for the achievements in 1964.

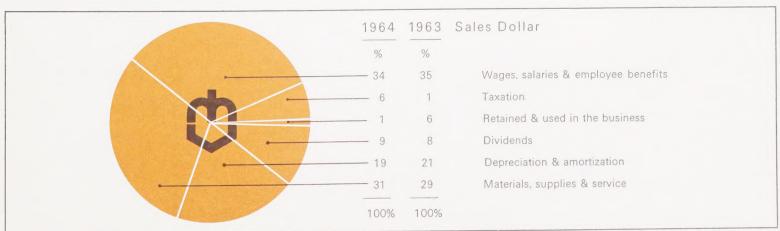
Respectfully submitted

H. J. FRASER



Dividend RecordTotal Dividends Paid \$1,634,000 Dividends—Thousands of Dollars





Industrial Minerals of Canada Limited

(incorporated under the laws of Ontario) and its wholly-owned subsidiary companies

		1964	1963
Assets	CURRENT:		
	Cash	\$ 541,101	\$ 97,800
	Short term investments, at cost, approximately market value	321,676	666,653
	Marketable securities, (market value \$53,900)—note 3 -	1	1
	Accounts receivable for product and prepaid freight	636,643	632,315
	Inventories of crude ore and finished products—valued at the lower of average cost or net realizable value	91,882	88,232
	Prepaid expenses	12,659	21,530
		1,603,962	1,506,531
	Investment in unconsolidated subsidiary, Canadian Silica Corporation Limited, at cost—note 1	3,847,804	_
	FIXED:		
	Buildings, plant and equipment, at cost	4,645,877	4,541,349
	Less accumulated depreciation	3,642,412	3,289,223
		1,003,465	1,252,126
	Mining properties and land, at cost	81,562	81,562
	OTHER:	1,085,027	1,333,688
	Mine and mill supplies, at cost	176,878	144,519
	Deferred development expenditures, less amounts written off	145,904	174,851
	Other mining properties and expenditures thereon	531,339	63,281
		854,121	382,651
		\$7,390,914	\$3,222,870

Consolidated balance sheet



as at 31st December 1964 (with comparative figures for 1963)

		1964	1963
Liabilities and capital	CURRENT:		
	Accounts payable and accrued charges	\$ 70,001	\$ 210,106
	Estimated income taxes payable	123,465	20,035
	Principal payments on mortgage loans due within one year	8,720	8,357
		202,186	238,498
	LONG TERM:		
	Mortgage loans, less amounts due within one year	25,332	34,052
	SHAREHOLDERS' EQUITY:		
	Capital—note 4		
	Authorized—1,000,000 shares with no par value		
	Issued and fully paid-820,000 shares (410,000 shares		
	1963)	6,150,000	2,050,000
	Contributed surplus	374,964	374,964
	Retained earnings	638,432	525,356
		7,163,396	2,950,320

Approved on behalf of the Board:

H. J. FRASER, Director

J. J. MATHER, Director

\$7,390,914 \$3,222,870

Auditors' report to the shareholders

We have examined the consolidated balance sheet of Industrial Minerals of Canada Limited and its wholly-owned subsidiary companies as at 31st December 1964 and the statements of consolidated operations, retained earnings and source and disposition of funds for the year ended on that date. Our examination included a general review of the accounting procedures and such tests of accounting records and other supporting evidence as we considered necessary in the circumstances.

In our opinion, the accompanying consolidated balance sheet and the statements of consolidated operations, retained earnings and source and disposition of funds present fairly the financial position of the companies as at 31st December 1964 and the results of their operations for the year ended on that date, in accordance with generally accepted accounting principles applied on a basis consistent with that of the preceding year, except for the change, with which we concur, explained in note 5.

Consolidated statements

		1964	1963
Consolidated statement	Balance at beginning of year	- \$525,356	\$403,834
of retained earnings	Net profit for the year	- 235,476	278,410
	Gain on sale of marketable securities	- 82,600	_
	Provision for prior year taxes in excess of taxes paid	-	7,112
		843,432	689,356
	deduct		
	Dividends paid during the year	- 205,000	164,000
	Balance at end of year	- \$638,432	\$525,356
		1964	1963
Consolidated statement	Sales of all products	\$2,206,273	\$2,000,318
of operations	Cost of products sold	1,013,693	973,600
	Selling, general and administrative expenses (including		
	remuneration of directors, as such, of \$1,293 in 1964 and \$2,496 in 1963)	382,737	320,133
		1,396,430	1,293,733
	Operating profit before providing for development expenditures and depreciation	809,843	706,585
	Development expenditures written off—note 5	53,784	28,947
	Depreciation of plant and equipment—note 5	361,916	397,180
		415,700	426,127
	Operating profit	394,143	280,458
	Income from short term investments	16,437	19,006
		410,580	299,464
	Interest on bank loan	40,104	
	Profit before taxes based on income	370,476	299,464
	Provision for taxes based on income—note 6	135,000	21,054
	Net profit for the year	\$ 235,476	\$ 278,410

for the year ended 31st December 1964 (with comparative figures for 1963)

Consolidated s	tatement
of source and	
disposition of t	funds

	1964	1963
SOURCE OF FUNDS:		
Net profit for the year	\$ 235,476	\$ 278,410
Charges against operations for depreciation and development expenditures which did not in themselves require a cash outlay during the year	415,700	426,127
Funds derived from operations	651,176	704,537
Issue of shares	4,100,000	
Sale of marketable securities	82,600	_
Recovery of prior year taxes	_	7,112
	4,833,776	711,649
DISPOSITION OF FUNDS:		
Purchase of shares of Canadian Silica Corporation Limited	3,847,804	_
Acquisition of mining properties and deferred development expenditures thereon	468,058	203
Expenditures on plant, equipment and mine development -	138,092	218,817
Dividends paid to shareholders	205,000	164,000
Increase in inventory of mine and mill supplies	32,359	8,807
Provision for principal payments on mortgage loans due within one year	8,720 4,700,033	8,357
Resulting in an increase in working capital of	133,743	311,465
	1,268,033	956,568
Working capital at beginning of year	\$1,401,776	\$1,268,033
Working capital at end of year	91,401,770	71,200,033

Notes to the consolidated financial statements

- 1. The consolidated financial statements for 1964 reflect the financial position and the results of the operations of Industrial Minerals of Canada Limited and its wholly-owned subsidiary companies, Indusmin Limited and American Nepheline Corporation.
- During 1964, the company acquired approximately 92% of the issued shares of Canadian Silica Corporation Limited taking over direction of that company's affairs as of 30th September 1964. The financial statements of Canadian Silica Corporation Limited have not been consolidated in the attached statements, the view of the company being that a more intelligent appraisal of its financial position may be obtained from examination of the financial statements of that company. No portion of the 1964 earnings of Canadian Silica Corporation Limited has been taken in to the income of Industrial Minerals of Canada Limited.
- 2. Assets and liabilities in currencies other than Canadian dollars have been converted into Canadian dollars at current quoted rates of exchange at 31st December 1964 except fixed assets and the related accumulated depreciation which have been converted at the rates prevailing when the expenditures on fixed assets were made. Revenues and expenses in currencies other than Canadian dollars have been converted into Canadian dollars at the average quoted rates of exchange except that provisions for depreciation have been converted at the rates prevailing when the expenditures on the related fixed assets were made.
- 3. The company owns 16,100 shares of Quebec Lithium Corporation Limited which shares, at 31st December 1964, have a quoted market value of, approximately, \$53,900.

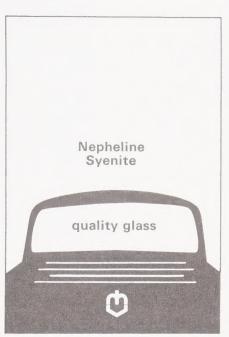
- 4. Principally to finance the acquisition of the shares of Canadian Silica Corporation Limited (note 1), the company in 1964 issued 410,000 shares at \$10 per share for \$4,100,000 pursuant to an offer to the shareholders dated 20th November 1964.
- 5. In 1964 the company amended its policy with respect to the provision for depreciation on fixed assets and the amortization of mine development expenditures. The revised policy substitutes an average useful life of six years for quarry and automotive equipment and twelve years for buildings and other equipment in place of a ten-year life for all plant and equipment. The effect of this change is to reduce by \$46,295 the charges to income for depreciation. In 1964 the company fully amortized the mine development expenditures incurred in that year and has continued to amortize the pre-1964 expenditures at 10%. Since the 1964 mine development expenditures were \$24,837, the net effect of the above expenditures is that the charges to operations for depreciation and development expenditures in 1964 have been \$23,941 less than they would have been had the policy not been amended.
- 6. As the amounts to be claimed in respect of depreciable assets and development expenditures in determining income subject to taxes for 1964 exceed the amounts written off in the accounts, taxes based on income have been reduced by, approximately, \$25,000 and the net profit increased by the same amount.

The amounts claimed to 1964 under the provisions of the income tax acts in respect of depreciable assets and development expenditures have been greater than the amounts written off in the accounts and have resulted in the deferment of income taxes of \$104,000 as at 31st December 1964.

Ten year statistical summary	1955	1956	1957	1958	1959	1960	1961	1962	1963	1964
Sales	\$2,085,363	\$2,336,998	\$2,054,204	\$1,776,088	\$1,814,827	\$1,772,064	\$1,544,247	\$1,827,981	\$2,000,318	\$2,206,273
Profit before write-offs and taxes	624,785	735,222	612,313	608,047	561,921	541,586	592,686	631,350	725,502	786,176
Depreciation and Amortization	166,043	262,842	389,135	380,575	372,543	364,925	376,940	374,439	426,127	415,700
Corporation Income Taxes	154,000	162,000	68,500	67,800	59,000	51,000	70,232	58,702	21,054	135,000
Net Income	304 742	310,380	154,678	159,672	130,378	125,661	145,514	198,209	278,321	235,476
Net Income Per Share	.74	.76	.38	.39	.32	.31	.35	.48	.68	.29*
Shareholders' Equity	2,244,888	2,393,397	2,394,312	2,510,579	2,514,757	2,557,228	2,630,071	2,828,798	2,950,320	7,163,396

^{*}Based on 820,000 shares outstanding as of December 31, 1964. Prior years are based on 410,000 shares.







In Canada and the United States these advertisements stress the quality and product improvement achieved with Nepheline Syenite in the glass, ceramic, and paint industries.







The above series of advertisements are directed at our expanding European markets. These are currently appearing in English, Italian, French, German, Belgian, and Dutch publications.



Our technical centre at Columbus, Ohio, is continually exploring and testing the use of Nepheline Syenite in new products for new industries—to achieve an ever-widening sales scope.



AMERICAN NEPHELINE CORPORATION

Technical Centre 4720 Kenny Road, Columbus, Ohio

S. Pfister - - - Assistant Secretary

Directors and officers

Dr. C. J. Koenig - - - President & Director
L. A. Holmes - - - Vice-President & Director
Dr. R. C. Wilson - - - Vice-President & Director
J. H. Turner - - - Director
D. D. Anderson - - - Director

INDUSMIN LIMITED

Head Office
7 King Street East, Toronto

Directors and officers

W. H. Woods - - - President
J. J. Mather - - - Executive Vice-President
D. McDonald - - - Director & General Manager

Production facilities

Nepheline syenite - - - Nephton, Ontario

Supervisory personnel

Resident Manager - - - D. Murdy
Mill Superintendent - - - K. Blower
Mining Superintendent - - - R. Mathews
Mechanical Superintendent - - - K. Leidhold
Mine Accountant - - - K. Morley
Quality Control Supervisor - - - J. Kriens
Safety Engineer - - - J. P. Creighton
Customer Services - - - G. H. Taylor
Metallurgical Research - - - H. Maidment

CANADIAN SILICA CORPORATION LIMITED

Head Office-7 King Street East, Toronto

Production facilities

St. Canut, Quebec Whitby, Ontario

Supervisory personnel

General Manager - - - D. McDonald Resident Manager - - - B. Fillingham

